

Planning and Conducting Systemic Investigations

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Investigation plans

Why plan?





A good investigation plan

- Stays focused on the issues
- Helps avoids issue creep
- Plan an investigative strategy
- Identifies all reasonably viable investigative avenues
- Pinpoints sources of evidence



A good investigation plan

- Use resources efficiently
- Anticipates problems before they arise
- Sets milestones and timelines
- Gets investigation completed on time









Investigation Planning Template

- 1. Allegations / issues to be investigated
- 2. Investigative strategy
- 3. Special considerations
 - · Fear of reprisal or retaliation
 - Reluctance of witness
 - Use of Powers
 - Public response
 - Submissions from groups/organizations
 - · Need for a surprise visit
 - · Anticipated cooperation issues
- 4. Sources of evidence, including:
 - a. Applicable laws, regulations policies and/or procedures
 - b. Documentary evidence
 - c. Witnesses
 - d. Physical evidence

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- Required Personnel
- Estimated Resource Requirements
- 7. Other information
- Communications
- Start date
- 10. Milestones and timelines
- 11. Completion date

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Allegations/issues to be investigated







Investigative strategy

- Organize and execute the fact-gathering
- Overall game plan





Special Considerations

- What can you anticipate
- Be prepared





Sources of evidence

- Applicable laws, regulations, policies or procedures
- Digitally stored evidence
- Documents
- Physical evidence
- Individuals / Groups you want to speak to, including in what order
- Site visits



The template

- Personnel
- Resources
- Other Information
- Communications





The template

- Start date
- Milestones and timelines
- Completion date





Flexibility

- A good plan is structured but not cast in stone
- All investigations are unpredictable





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Questions?